ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

Applicants

MOTION RECORD (Approval of Fees and Activities) (Returnable August 13, 2015)

August 4, 2015

Norton Rose Fulbright Canada LLP Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA

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ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

Applicants

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Court File No.: CV-15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

IN THE MATTER OF THE COMPANIES' CREDITORS
ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

Applicants

NOTICE OF MOTION (Approval of Fees and Activities) (Returnable August 13, 2015)

FTI Consulting Canada Inc. ("FTI"), in its capacity as Court-appointed Monitor (in such capacity, the "Monitor") of Nelson Education Ltd. and Nelson Education Holdings Ltd., pursuant to the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended, will make a motion to a judge presiding over the Ontario Superior Court of Justice (Commercial List) on August 13, 2015, at 10:00 a.m., or as soon after that time as the motion can be heard, at 330 University Avenue, Toronto, Ontario.

PROPOSED METHOD OF HEARING: The motion is to be heard orally.

THE MOTION IS FOR:

- (a) an order approving the Reports (as defined below) and the activities of the Monitor as described in the Reports; and
- (b) an order approving the fees and disbursements of the Monitor including those of its counsel, Norton Rose Fulbright Canada LLP ("Norton Rose"), for the periods set out in the Fee Affidavits (defined below);

THE GROUNDS FOR THE MOTION ARE:

- (a) Fee affidavits from Nigel D. Meakin, of the Monitor, sworn August 4, 2015 and from Orestes Pasparakis, of Norton Rose, sworn August 4, 2015 (collectively, the "Fee Affidavits") are provided;
- (b) The Monitor's fees and disbursements from May 29, 2015 to July 26, 2015 total approximately CDN \$277,058.95 (excluding applicable taxes);
- (c) The fees and disbursements of Norton Rose from May 29, 2015 to July 26, 2015 total approximately CDN \$103,972.71 (excluding applicable taxes);
- (d) The Monitor's average hourly rate for the referenced billing period was CDN \$755.96:
- (e) The Monitor used a limited number of representatives on this matter;
- (f) Norton Rose's average hourly rate for the referenced billing period was CDN \$669.51;
- (g) Norton Rose used a limited number of lawyers on the matter;
- (h) The fees and disbursements of the Monitor and Norton Rose, as described in the Fee Affidavits, are reasonable in the circumstances and have been validly incurred in accordance with the provisions of the Orders issued in these proceedings;
- (i) The conduct and activities of the Monitor are described in the First Report of the Monitor, dated June 4, 2015, the Second Report of the Monitor dated July 8, 2015, and the Third Report of the Monitor, dated August 4, 2015 (collectively, the "Reports");
- (j) The conduct and activities of the Monitor, as set out in the Reports, are within the scope of the Monitor's mandate and are reasonable and appropriate; and
- (k) Such further and other grounds as counsel may advise and this Court may permit.

The following documentary evidence will be used at the hearing of the motion:

- (a) The Reports;
- (b) The Fee Affidavits; and
- (c) Such further and other materials as counsel may advise and this Court may permit.

August 4, 2015

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TO: THE ATTACHED SERVICE LIST

Court File No. CV15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

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Court File No. CV15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE

COMMERCIAL LIST

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

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IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

SUPERIOR COURT OF JUSTICE COMMERCIAL LIST ONTARIO

Court File No. CV-15-10961-00CL

Proceeding commenced at Toronto

(Approval of Fees and Activities) NOTICE OF MOTION

Norton Rose Fulbright Canada LLP

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FTI Consulting Canada Inc.

Court File No. CV-15-10961-00CL

Nelson Education Ltd. Nelson Education Holdings Ltd.

THIRD REPORT OF THE MONITOR

August 4, 2015



Court File No. CV-15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

THIRD REPORT TO THE COURT SUBMITTED BY FTI CONSULTING CANADA INC., IN ITS CAPACITY AS MONITOR

INTRODUCTION

1. On May 12, 2015, Nelson Education Ltd. and Nelson Education Holdings Ltd. (together, "Nelson") made an application (the "Initial Application") under the Companies' Creditors Arrangement Act, R.S.C. 1985, c. C-36, as amended (the "CCAA") and an initial order (the "Initial Order") was made by the Honourable Mr. Justice Newbould of the Ontario Superior Court of Justice (Commercial List) (the "Court"), granting, inter alia, a stay of proceedings against Nelson until June 10, 2015, (the "Stay Period") and appointing Alvarez & Marsal Canada Inc. (together with its affiliates, "A&M") as monitor of Nelson. The proceedings commenced by Nelson under the CCAA will be referred to herein as the "CCAA Proceedings".



- 2. The Initial Order provided for a "comeback date" of May 29, 2015 (the "Comeback Date"). On the Comeback Date, Royal Bank of Canada ("RBC")¹ sought the appointment of FTI Consulting Canada Inc. ("FTI") in place of A&M. Pursuant to the Order of the Honourable Mr. Justice Newbould, FTI was appointed as Monitor (the "Monitor").
- 3. Pursuant to the Order of the Honourable Mr. Justice Newbould granted on June 8, 2015 (the "Amended Initial Order"), the Stay Period was extended to July 17, 2015. In accordance with the provisions of the Amended Initial Order, notice of the CCAA Proceedings was published in The Globe and Mail on June 18, 2015.
- 4. Pursuant to the Order of the Honourable Mr. Justice Newbould granted on June 29, 2015 (the "Extension Order"), the Stay Period was extended to August 31, 2015.
- 5. On May 15 and 19, 2015, Nelson served motion materials on the Service List (the "Sale Approval Motion"), which motion materials were subsequently filed with the Court on July 6, 2015, for an Order *inter alia* approving the sale of substantially all of the property and assets of Nelson as contemplated by an asset purchase agreement (the "APA") to be entered into between Nelson Education Ltd. as Seller and 682534 N.B. Inc. as Purchaser if the Approval and Vesting Order (the "AVO") sought by Nelson is granted. The Monitor understands that the Purchaser is a special purpose vehicle through which the lenders under the First Lien Credit Agreement (the "First Lien Lenders") would acquire the business and assets of Nelson if the AVO is granted and the transaction contemplated by the APA (the "FLL Transaction") closes.



¹ RBC is Administrative Agent and Collateral Agent (the "Second Lien Agent") pursuant to a Second Lien Credit Agreement dated as of July 5, 2007 (the "Second Lien Credit Agreement"), a lender under the Second Lien Credit Agreement, a lender under the First Lien Credit Agreement dated as of July 5, 2007 (the "First Lien Credit Agreement") and the provider of cash management services

- 6. The Monitor has to date filed two reports in respect of various aspects of the CCAA Proceedings². This report is the Monitor's third report, the purpose of which is to inform the Court on the following:
 - (a) The receipts and disbursements of Nelson for the period June 27 to July 17, 2015;
 - (b) Nelson's revised and extended cash flow forecast for the period July 18 to October 30, 2015 (the "July 24 Forecast");
 - (c) An update on two unsolicited enquiries from parties expressing an interest in the acquisition of Nelson as reported in the Monitor's Second Report; and
 - (d) The Monitor's motion (the "August 13 Fee Approval Motion") for an Order approving:
 - (i) The activities of the Monitor as described in the Monitor's First, Second and Third Reports;
 - (ii) The fees and disbursements of the Monitor and its legal counsel for the period from May 29, 2015 to July 26, 2015.

TERMS OF REFERENCE

- 7. In preparing this report, the Monitor has relied upon unaudited financial information of Nelson, Nelson's books and records, certain financial information prepared by Nelson and discussions with various parties (the "Information").
- 8. Except as described in this Report:



² In addition to the reports filed by the Monitor, A&M filed a pre-filing report dated May 11, 2015 (the

[&]quot;Pre-Filing Report") and a supplement to the Pre-Filing Report dated May 26, 2015.

- (a) The Monitor has not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would comply with Generally Accepted Assurance Standards pursuant to the Chartered Professional Accountants of Canada Handbook;
- (b) The Monitor has not examined or reviewed financial forecasts and projections referred to in this report in a manner that would comply with the procedures described in the Chartered Professional Accountants of Canada Handbook.
- 9. Future oriented financial information reported or relied on in preparing this report is based on management's assumptions regarding future events; actual results may vary from forecast and such variations may be material.
- 10. The Monitor has prepared this Report in connection with the Sale Approval Motion and the August 13 Fee Approval Motion. The Report should not be relied on for other purposes.
- 11. Unless otherwise stated, all monetary amounts contained herein are expressed in Canadian Dollars. For the purposes of this Report, a US to Canadian dollar exchange rate of \$0.80 has been used for the conversion of US\$ denominated amounts where necessary.
- 12. Capitalized terms not otherwise defined herein have the meanings defined in the Amended Initial Order, the affidavit of Mr. Greg Nordal sworn May 11, 2015 filed in support of the Initial Application (the "Nordal May 11 Affidavit"), in the affidavit of Mr. Dean Mullett of A&M sworn May 11, 2015 and filed in support of the Sale Approval Motion (the "Mullett Affidavit") or in the previous reports of the Monitor.



RECEIPTS & DISBURSEMENTS FOR THE PERIOD TO JULY 17, 2015

13. Nelson's actual cash flow on a consolidated basis for the period from June 27 to July 17, 2015, was approximately \$1.8 million better than the July 6 Forecast, as summarized below:

	Forecast	Actual	Variance
	\$000	\$000	\$000
Receipts:			
Sales Receipts	3,456	4,593	1,137
Other Receipts	662	371	(291)
Total Receipts	4,118	4,964	846
Disbursements:			
Operating Expenses	3,107	2,980	127
Payroll & Benefits	1,445	1,393	52
KERP	332	332	0
Other Expenses	812	204	608
Capex and Plate	520	482	38
Professional Fees	917	785	132
Financing Charges	0	0	0
Total Disbursements	7,133	6,176	957
Net Operating Cash Flow	(3,015)	(1,212)	1,803
Beginning Cash Balance	17,584	17,584	0
Net Operating Cash Flow	(3,015)	(1,212)	1,803
Ending Cash Balance	14,569	16,372	1,803

- 14. Explanations for the key variances in actual receipts and disbursements as compared to the July 6 Forecast are as follows:
 - (a) The favourable variance of approximately \$0.8 million in sales receipts is believed to be a timing variance as a result of collections being received earlier than forecast;



- (b) The favourable variance of approximately \$0.1 million in operating expenses comprises of a permanent favourable variance of approximately \$0.2 million in paper, print and binding spend offset by an adverse timing variance of approximately \$0.1 million in royalties;
- (c) The favourable variance of approximately \$0.6 million in other expenses is a permanent variance arising primarily from lower than projected spend on facility costs, sales and marketing expenses and non-restructuring professional fees and foreign exchange gains; and
- (d) The favourable variance of approximately \$0.1 million in professional fees is believed to be primarily timing in nature and expected to reverse in future periods.

THE JULY 24 FORECAST

15. The July 24 Forecast is attached hereto as Appendix A. The July 24 Forecast shows a net cash inflow of approximately \$21.1 million in the period July 18 to October 30, 2015, and is summarized below:



	\$000
Receipts:	
Sales Receipts	63,290
Other Receipts	640
Total Receipts	63,930
Dis burs ements :	
Operating Expenses	21,195
Payroll & Benefits	9,977
KERP	0
Other Expenses	7,073
Capex and Plate	2,515
Professional Fees	2,082
Financing Charges	0
Total Disbursements	42,842
Net Operating Cash Flow	21,088
Beginning Cash Balance	16,372
Net Operating Cash Flow	21,088
Ending Cash Balance	37,460

16. There are no significant changes in the key underlying assumptions of the July 24 Forecast as compared to the July 6 Forecast.

UNSOLICITED INTEREST

- 17. Paragraphs 75 to 77 of the Monitor's Second Report stated:
 - "75. Since its appointment, the Monitor has received two unsolicited enquiries from parties expressing an interest in the acquisition of Nelson. One of the parties had been contacted during the SISP and had passed on the opportunity. The other is the party that had contacted A&M in January 2015 but decided not to proceed.
 - 76. As discussed later in this Report, the Monitor is of the view that reopening the SISP at this time is not likely to result in a transaction at a value sufficient to repay the First Lien Debt and that parties reconsidering their decision to



not participate in the SISP does not, in and of itself, justify reopening the process.

- 77. Notwithstanding, Nelson has agreed to provide the two parties the opportunity to conduct due diligence while preparing for the Sale Approval Motion."
- 18. Each of the two parties was contacted with respect to the opportunity. Both parties have confirmed that they have no interest in pursuing the opportunity further.

THE AUGUST 13 FEE APPROVAL MOTION

- 19. The Monitor respectfully seeks an Order approving:
 - (a) The activities of the Monitor as described in the Monitor's First, Second and Third Reports;
 - (b) The fees and disbursements of the Monitor and its legal counsel for the period from May 29, 2015 to July 26, 2015
- 20. The Monitor has been paid its fees and disbursements at their standard rates and charges by Nelson from time to time as part of the costs of the CCAA Proceedings.
- 21. Paragraph 24 of the Amended Initial Order states:

"THIS COURT ORDERS that the Monitor and its legal counsel shall pass their accounts from time to time, and for this purpose the accounts of the Monitor and its legal counsel are hereby referred to a judge of the Commercial List of the Ontario Superior Court of Justice."



- 22. The Monitor and Norton Rose Fulbright Canada LLP (the "Monitor's Counsel") have maintained records of their professional time and costs. The Monitor now seeks approval of its fees and disbursements of the fees and disbursements of the Monitor's Counsel for the period May 29, 2015 to July 26, 2015 (the "Period").
- 23. The total fees and disbursements of the Monitor during the Period amount to \$277,058.95 (the "Monitor Fees and Disbursements"), including \$251,584.50 for fees and \$25,474.45 for disbursements (all excluding applicable taxes). The time spent by the Monitor's personnel in the Period is more particularly described in the affidavit of Nigel Meakin of the Monitor, sworn August 4, 2015 in support of the Monitor's request for approval of the Monitor Fees and Disbursements. A copy of the affidavit of Mr. Meakin is attached hereto as Appendix B.
- 24. The total fees and disbursements of the Monitor's Counsel during the Period amount to \$103,972.71 (the "Monitor's Counsel Fees and Disbursements"), including invoiced fees of \$103,706.50 and disbursements of \$266.21 (all excluding applicable taxes). The time spent by the Monitor's Counsel's personnel in the Period is more particularly described in the affidavit of Orestes Pasparakis, a partner of the Monitor's Counsel, sworn August 4, 2015 in support of the Monitor's request for approval of the Monitor's Counsel Fees and Disbursements. A copy of the affidavit of Mr. Pasparakis is attached hereto as Appendix C.
- 25. The Monitor respectfully submits that the Monitor's Fees and Disbursements and the Monitor's Counsel Fees and Disbursements are reasonable in the circumstances and have been validly incurred in accordance with the provisions of the Orders issued in the CCAA Proceedings. Accordingly, the Monitor respectfully seeks the approval of the Monitor Fees and Disbursements and the Monitor's Counsel Fees and Disbursements.



20

The Monitor respectfully submits to the Court this, its Third Report.

Dated this 4th day of August, 2015.

FTI Consulting Canada Inc. In its capacity as Monitor of Nelson Education Ltd. and Nelson Education Holdings Ltd.

Nigel D. Meakin

Senior Managing Director

Toni Vanderlaan Senior Managing Director



Appendix A

The July 24 Forecast



Nelson Education Ltd. Cash flow forecast for the 15-week period July 20, 2015 to October 30, 2015 (Unaudited, in '000s CAD)

Week Ending, Friday:	Week 4 7/24/2015 Forerast	Week 5 7/31/2015 Forecet	Week 6 8/7/2015	Week 7 8/14/2015	Week B B/21/2015	Week 9 8/28/2015	Week 10 9/4/2015	Wnek 1.1 9/11/2015	Week 12 9/18/2015	Week 13 9/25/2015	Week 14 10/2/2015	Week 15 10/9/2015	Week 16 10/16/2015	Week 17 10/23/2015	Week 18 10/30/2015	Total
Receipts					10000	1000000	TOTAL STATE OF	rorecast	rdrecast	Porecass	Porecast	Forecast	Forecast	Forecast	Forecast	
Sales receipts	3,052	3,162	3,180	3,298	4,346	5,085	4.365	6.312	4.461	2116	2102	200	900	7107	200	Š
Other receipts	41	223	1		150		,	,	150	1		t -	78	******		049
Total Receipts	£60'£	3,382	3,180	3,298	4,496	5,085	4,365	6,312	4,611	2,116	5,015	6,040	6,077	4,014	2.844	63.930
Disbursements								٠								
Operating expenses	632	284	326	360	6,204	477	566	535	4,952	527	753	2.106	2234	878	787	21.196
Payroll & benefits	1,145	14	1,345	5	1,140	5	1,340	Ŋ	1140	Ľ	1340	Len	1 140	u u	1 3/80	250
KERP		,		1	٠	,	•	,	٠,	٠,	. •	١,	1	•	-	1
Other expenses	372	703	245	16	412	1,158	146	128	198	1257	308	787	263	, Lu	- 0	NEW E
Capital expenditures and plate spend	168	182	ğ	157	164	244	128	128	108	188	152	5	3 6	į	140	1000
Professional fees	361	240	165	200	163	140	140	115	115	3115	i R	8	1 4	7 10	4	1900
Financing charges		•	,		١	,			١.	,	₿,	} ,	3 .	3	3 .	ton'z
Total Disbursements	2,678	1,423	2,375	813	8,085	2,024	2,321	910	6,680	2,092	2,608	2,615	3,845	1,536	2,837	42,842
Net Operating Cash How	415	1,959	802	2,485	(3,589)	3,061	2,044	5,402	(2,069)	22	2,407	3,425	2,232	2,478	60	21.087
Beginning Cash Balance	16,373	16,738	18,747	19,552	22,036	18,447	21,509	29,559	28,955	26,986	26.910	29.317	37 747	27.6 276	C\$7 452	16 979
Net Cash Flow	415	1,959	805	2,485	(3,589)	3,061	2,044	5,402	(2,069)	24	2,407	3,425	2.232	2.478	8	21.087
Ending Cash Balance	16,788	18,747	19,552	22,036	18,447	21,509	23,553	28,955	25,886	26,910	29,317	32,742	34.974	37.452	37.460	37.460

To be read in conjunction with the attached Notes and Summary of Assumptions.

In the Matter of the CCAA Proceedings of Nelson Education Ltd. ("Nelson Education") and Nelson Education Holdings Ltd. ("Holdings", together with Nelson Education, the "Company").

Disclaimer

In preparing this cash flow forecast (the "Forecast"), the Company has relied upon unaudited financial information and has not attempted to further verify the accuracy or completeness of such information. The Forecast includes assumptions discussed below with respect to the requirements and impact of a filing under the Companies' Creditors Arrangement Act ("CCAA"). Since the Forecast is based on assumptions about future events and conditions that are not ascertainable, the actual results achieved during the Forecast period will vary from the Forecast, even if the assumptions materialize, and such variations may be material. There is no representation, warranty or other assurance that any of the estimates, forecasts or projections will be realized.

Overview:

The Forecast assumes disbursements are made in accordance with the normal payment terms for the Companies' creditors and consistent with the Companies' historical practice. The Company, with assistance from its Financial Advisor, has prepared the Forecast based primarily on historical results and Management's current expectations. The Forecast is presented in thousands of Canadian dollars.

Assumptions

1) Opening Position

The opening cash balance as at July 20, 2015.

2) Receipts

Receipts from sales are estimated based on current accounts receivable collections and Management's current sales forecast for both the Higher Education ("HE") and Kindergarten to Grade 12 ("K-12") businesses. Sales taxes are included in forecast receipts. Other receipts include monthly reimbursements from Cengage Learning USA ("Cengage") for certain expenses Nelson incurs on Cengage's behalf.

3) Operating Expenses

Operating expenses include Paper, Print, and Binding ("PP&B") costs which are forecast based on current accounts payable and Management's current cost of sales forecast for both the HE and K-12 businesses.

Operating expenses also include royalty payments to authors for Indigenous content originally created/published by Nelson and royalty payments to Cengage or other affiliated companies in the U.S. for agency products (i.e. products originally created/published by third parties).

4) Payroll & benefits

Disbursements include payroll, payroll taxes and employee benefits for salaried and hourly employees, and are forecast based on historical run-rates. All employees are paid a salary and are entitled to participate in the Company's benefit program, defined contribution pension plan and incentive plan. All employees are paid bi-weekly, two weeks in arrears. The Company offers all of its employees comprehensive medical and dental benefits through Sun Life Financial.

5) Other expenses

These disbursements include insurance, facility costs, sales tax remittance, service agreements with Cengage, selling, general and administrative expenses, marketing expenses, travel and entertainment and other ongoing operating expenses.

6) Capital Expenditures and Plate Spend

Capital expenditures are based on expected license renewals and hardware upgrades for laptops, cell phones and network equipment. In addition, ongoing capital expenditures includes maintenance costs required for Nelson's facility, warehouse equipment and general infrastructure.

Plate spend comprises a significant capital outlay for the development of new content and material that generates revenue for a number of future fiscal periods. The cost of plate spend is based on the accumulation of costs, either external invoices paid to third-party vendors, or for internal labour and associated costs, as an allocation of time spent on a project based on actual hours incurred. Plate spend is tracked at the ISBN level (title by title). For cash flow purposes only cash paid to third-party vendors is captured above. Internal labour costs are forecast in the payroll and benefits line item.

7) Professional Fees

These disbursements include payments to Nelson's financial advisors and legal counsel and the Monitor and its legal counsel. The Forecast does not include payment of ordinary course professional fees of First or Second Lien Lenders' financial or legal advisors.

8) Financing Charges

The forecast assumes that no payment will be made in respect of interest or fees for the First or Second Lien Lenders,

Appendix B

Affidavit of Nigel Meakin

Court File No. CV-15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

AFFIDAVIT OF NIGEL D. MEAKIN (sworn August 4, 2015)

I, Nigel D. Meakin, of the City of Toronto, in the Province of Ontario, MAKE OATH AND SAY that:

- I am a Senior Managing Director of FTI Consulting Canada Inc. ("FTI") and, as such, I have knowledge of the matters hereinafter deposed to except where stated to be on information and belief, and where so stated, I verily believe it to be true.
- 2. On May 12, 2015, Nelson Education Ltd. and Nelson Education Holdings Ltd. (together, "Nelson") made an application (the "Initial Application") under the Companies' Creditors Arrangement Act, R.S.C. 1985, c. C-36, as amended (the "CCAA") and an initial order (as subsequently amended, the "Initial Order") was made by the Honourable Mr. Justice Newbould of the Ontario Superior Court of Justice (Commercial List) (the "Court"), granting, inter alia, a stay of proceedings against Nelson until June 10, 2015, (the "Stay Period") and appointing Alvarez & Marsal Canada Inc. (together with its affiliates, "A&M") as monitor of Nelson. The proceedings commenced by Nelson under the CCAA will be referred to herein as the "CCAA Proceedings".
- 3. On May 29, 2015 FTI was appointed as Monitor (the "Monitor") in place of A&M pursuant to the Order of the Honourable Mr. Justice Newbould,
- 4. The Monitor and counsel to the Monitor have been paid their fees and disbursements at their standard rates and charges by the Applicants from time to time as part of the costs of the CCAA Proceedings.

- 5. Pursuant to paragraph 24 of the Initial Order the Monitor and its legal counsel are required to pass their accounts with the Court from time to time.
- 6. The total fees and disbursements of the Monitor in the period from May 29, 2015 to July 26, 2015 (the "Period") amount to \$277,058.95 (the "Monitor Fees and Disbursements"), including fees of \$251,584.50 and disbursements of \$25,474.45 (all excluding applicable taxes). Attached hereto and marked as Exhibit "A" to this, my Affidavit, is a summary of the invoices rendered by the Monitor during the Period (the "Accounts"). True copies of the Accounts are attached as Exhibit "B" to this my Affidavit.
- 7. The activities undertaken and services provided by the Monitor in connection with the administration of the CCAA Proceedings are described the Monitor's Reports filed with the Court. Contemporaneously with the filing of this Affidavit, the Monitor is filing its Third Report to the Court and is seeking approval of the activities of the Monitor with respect to its conduct as set out in the First, Second and Third Reports in a motion returnable August 13, 2015.
- 8. In the course of performing its duties, personnel of the Monitor have expended a total of 332.8 hours during the Period. Attached as Exhibit "C" to this my Affidavit is a schedule setting out a summary of the individual staff involved in the administration of the proceedings and the hours and applicable average rates per person claimed by the Monitor for the Period. The average hourly rate billed by the Monitor during the Period is \$755.96. A schedule of the descriptions of the services provided by the Monitor's staff is attached as Exhibit "D" to this my affidavit.
- 9. The Monitor requests that this Honourable Court approve its Accounts for the Period, in the total amount of \$277,058,95 (excluding applicable taxes).
- 10. Norton Rose Fulbright Canada LLP, counsel to the Monitor ("Monitor's Counsel"), has rendered services throughout the CCAA Proceedings in a manner consistent with the instructions of the Monitor.
- 11. The total fees for services and disbursements provided by Monitor's Counsel during the period May 29, 2015 to July 26, 2015, amount to \$103,972.71 (the "Monitor's Counsel Fees and Disbursements"), including fees of \$103,706.50 and disbursements of \$266.21 (all excluding applicable taxes). The time spent by Monitor's Counsel's personnel is more particularly described in the Affidavit of Orestes Pasparakis, a partner of the Monitor's Counsel, sworn August 4, 2015

in support of the Monitor's request for approval of the Monitor's Counsel Fees and Disbursements.

- 12. To the best of my knowledge, the rates charged by the Monitor and Monitor's Counsel are comparable to the rates charged for the provision of similar services by other large restructuring firms and law firms in the Toronto market.
- 13. I verily believe that the fees and disbursements incurred by the Monitor and Monitor's Counsel are fair and reasonable in the circumstances.
- 14. This Affidavit is sworn in connection with a motion for an Order of this Honourable Court approving the fees and disbursements of the Monitor and those of its legal counsel all as described herein and for no improper purpose.

SWORN BEFORE ME at the City of Toronto, in the Province of Ontario, on August 4, 2015

Commissioner for taking affidavits

Nigel D. Meakin

Exhibit A

Summary of Invoices

This is Exhibit "A" to the Affidavit of Nigel. D. Meakin sworn August 4, 2015

Commissioner for Taking Affidavits

Nelson Education Ltd. Summary of FTI Invoices

May 29, 2015 to July 28, 2015

(nvolce #	Invoice Date	Period End Date		Fee	Expenses	Fees + Expenses	 GST/HST	 Total
29001477	June 17, 2015	June 14, 2015	\$	112,328.50	\$ 14,202.04	\$ 126,530.54	\$ 16,448.97	\$ 142,979.51
29001513	June 30, 2015	June 30, 2015	5	63,144.00	\$ 3,816.09	\$ 66,960,09	\$ 8,704.61	\$ 75,664.90
29001541	July 23, 2015	July 19, 2015	\$	65,601.00	\$ 6,825.66	\$ 72,426.66	\$ 9,415.47	\$ 81,842.13
29001546	July 30, 2015	July 26, 2015	\$	10,511,00	\$ 630,66	\$ 11,141.66	\$ 1,448.42	\$ 12,590,08
TOTAL			\$	251,584,50	\$ 25,474.48	\$ 277,058.95	\$ 38,017.67	\$ 313,076.62

Exhibit B

Copies of Accounts

This is Exhibit "B" to the Affidavit of Nigel. D. Meakin sworn August 4, 2015

Commissioner for Taking Affidavits



Invoice Summary

Nelson Education Ltd. 1120 Birchmount Rd Scarborough, Ontario Canada M1K 5G4 June 17, 2015 FTI Invoice No. 29001477 FTI Job No. 442412,0002 Terms Payment on Presentation

Current Invoice Period: Charges Posted through June 14, 2015

Name	Title	Rate	Hours	Total
Nigel Meakin	Senior Managing Director	\$840,00	29,8	\$25,032.00
Toni Vanderlaan	Senior Managing Director	\$805,00	57.2	\$46,046.00
Craig Munro	Managing Director	\$690,00	58.9	\$40,641.00
Linda Kelly	Administrative Professional	\$115.00	5,3	\$609.50
Total Hours and Fees			151.2	\$112,328,50
Business Meals				\$275.40
Admin				\$6,739.71
Lodging				\$1,940.14
Transportation				\$5,246.79
Total Expenses				\$14,202.04
HST Registration No. 83	8718024RT0001			\$16,448.97
Invoice Total for Current	t Period			\$142,979.51



Invoice Summary

Nelson Education Ltd. 1120 Birchmount Rd Scarborough, Ontario Canada M1K 5G4 June 30, 2015 FTI Invoice No. 29001513 FTI Job No. 442412.0002 Terms Payment on Presentation

Current Invoice Period: Charges Posted through June 30, 2015

Name	Title	Rate	Hours	Total
Nígel Meakin	Senior Managing Director	\$840,00	6.5	\$5,460.00
Toni Vanderlaan	Senior Managing Director	\$805.00	50.4	\$40,572.00
Craig Munro	Managing Director	\$690,00	24,8	\$17,112.00
Total Hours and Fees			81.7	\$63,144.00
Admin				\$3,788.64
Transportation				\$27,45
Total Expenses				\$3,816.09
HST Registration No. 835	718924RT0001			\$8,704.81
Invoice Total for Current	Period			\$75,664.90



Invoice Summary

Nelson Education Ltd. 1120 Birchmount Rd Scarborough, Ontario Canada M1K 5G4 July 23, 2015 FTI Invoice No. 29001541 FTI Job No. 442412.0002 Terms Payment on Presentation

Current Invoice Period: Charges Posted through July 19, 2015

Name	Title	Rate	Hours	Total
Nigel Meakin	Senior Managing Director	\$840,00	33.0	\$27,720.00
Toni Vanderlaan	Senior Managing Director	\$805.00	20.4	\$16,422.00
Craig Munro	Managing Director	\$690.00	31.1	\$21,459.00
Total Hours and Fees			84,5	\$65,601.00
Admin				\$3,936.06
Other/Miscellaneous				\$2,889.60
Total Expenses		V- W- K		\$6,825,66
HST Registration No. 83			59,415.47	
Invoice Total for Current	Period			\$81,842.13



Invoice Summary

Nelson Education Ltd. 1120 Birchmount Rd Scarborough, Ontario Canada M1K 5G4 July 30, 2015 FTI Invoice No. 29001546 FTI Job No. 442412.0002 Terms Payment on Presentation

Current Invoice Period: Charges Posted through July 26, 2015

Name	Title	Rate	Hours	Total
Craig Munro	Managing Director	\$690,00	15.2	\$10,488.00
Linda Kelly	Administrative Professional	\$115,00	0.2	\$23.00
Total Hours and Fees			15.4	\$10,511.00
Admin				\$630,66
Total Expenses				\$630.66
HST Registration No. 8	35718024RT0001			\$1,448.42
Invoice Total for Curre	nt Period			S12,590.08

Exhibit C

Summary of Staff Hours

This is Exhibit "C" to the Affidavit of Nigel. D. Meakin sworn August 4, 2015

Commissioner for Taking Affidavits

Nelson Education Ltd. Summary of FTI invoices May 29, 2015 to July 26, 2015

Professional	Title	Hours	Ho	urly Rate	Total
Nigel Meakin	Senior Managing Director	69.30	\$	840,00	\$ 58,212,00
Toni Vanderlaan	Senior Managing Director	128.00	\$	805.00	\$ 103,040.00
Craig Munro	Managing Director	130,00	\$	690.00	\$ 89,700.00
Linda Kelly	Administrative Professional	5,50	\$	115.00	\$ 632,50
TOTAL		332.80			\$ 251,584.50

Average Hourly Rate \$ 755.96

Exhibit D

Schedule of Description of Services

This is Exhibit "D" to the Affidavit of Nigel. D. Meakin sworn August 4, 2015

Commissioner for Taking Affidavits

Nelson Education Ltd. Schedule of Time Charges May 29, 2015 to July 26, 2015

Date	Invoice #	Name	Hours	Rate		Amount	Narrative
06/01/15	29001477	Craig Munro	14.50	690.00	\$	10,005.00	Trave) from Vancouver to Toronto, Review Initial Application materials and background information. Meeting with N. Meakin and T. Vanderlaan regarding planning. Meeting with Monitor counsel. Meeting with company counsel. Set up Monitor's website. Meeting with company and A&M. Review cash flow.
06/01/15	29001477	Linda Kelly	3,50	115.00	\$	402,50	Create Monitor website for filing. Post documents to the Monitor's website,
06/01/15	29001477	•	B.50	840.00	\$	7,140.00	Work with IT to develop email address and phone numbers. Numerous calls, discussions, and meetings. Review of documents.
		-					Planning discussion, Meeting with Monitor's counsel, Meeting with company
06/01/15	29001477	Ton: Vanderlaan	8,50	805.00	\$	6,842.50	counsel. Follow up calls and meeting with management. Follow up discussion and planning. Meeting with A&M to review monitoring procedures and cash flow update.
06/02/15	29001477	Craig Munro	6,00	690.00	\$	4,140.0D	Review and approve disbursaments. Review cash flow model. Website set up correspondence.
06/02/15	29001477	•	0,30	115,00	\$: \$	34.50 7 ,560.00	Upload documents to the Monitor's website. Numerous calls, discussions, and meetings, Review of documents.
06/02/15		Nigel Maskin Toni Vanderlaan	9,00 9,50	840,00 805,00	• s	6,842.50	Meeting with A&M in respect of sales process. Calls and discussions with counsel. Meeting with TGF and second tien lenders. Call with counsel to the
444210	20001477	Total Suracimani	with	*******	·	V,0 12/20	company. Email with company management, Call with first lien tenders. Review variance analysis. Prepare wording for Monitor's report on cash
06/03/15	29001477	Craig Munto	8.00	690.00	\$	5,520.00	monitoring. Review draft cash flow, Review draft report, Update website. Set up voice message maibox. Review and approve wire payments. Correspondence with A&M regarding cash flows. Edit variance enalysis.
06/03/15	29001477	Linda Kelly	0,40	115.00	5	46.0D	Post documents to the Monitor's website. Create voicemail for Monitor's hottine.
06/03/15	29001477	Nigel Meakin	6.00	840.00	\$	5,040.00	Numerous calls, discussions, and meetings. Review of documents.
06/03/15	29001477	Toni Vanderlaan	5,50	805.00	\$	4,427.50	Call with company management. Call with TGF, Discussions and planning. Review of Monitor's Report. Discussion with FTI media specialist, Follow up call with A&M.
06/04/15	29001477	Craig Munro	7.50	690.00	\$	5,175.00	Review revised cash flow projections. Revise wording in model, Call with S. Aubert and G. Karpel regarding revised cash flow. Revise and finalize Monitor's Report.
06/04/15	29001477	Linda Kelly	0.50	115.00	\$	57.50	Upload documents to the Monitor's website.
08/04/15	29001477	Nigel Meakin	4.00	840.00	\$	3,360.00	Numerous cells, discussions, and meetings. Review of documents, Cells to potential purchasers. Follow up on various requests for information.
06/04/15	29001477	Toni Vanderiaan	2,50	805,00	\$	2,012.50	Discussions with counsel.
06/05/15	29001477	•	0.30	115.00	\$	34.50	Upload documents to the Monitor's website.
06/05/16	29001477	Nigel Meakin	2,00	840,00	\$	1,680.00	Numerous calls, discussions, and meetings, Review of documents. Respond to memo from TGF outling various concerns. Follow up on
06/05/15	29001477	Toni Venderlean	7.50	805.00	\$	6,037.50	transaction information. Calls with potential purchasers. Planning call with management in respect of operation restructuring and improvements. Follow up with FTI debt specialists.
06/07/15	29001477	Craig Munro	5.00	690.00	\$	3,450.00	Travel from Vancouver to Toronto. Review correspondence and cash flow materials.
06/08/15	29001477	Craig Manro	6,00	690,00	\$	4,140,00	Meeting with S. Aubert. Tour of office, warehouses, and print shop. Review payroll register. Review cash flow and attend meeting with S. Aubert regarding queries.
06/08/15	29001477		0.30	115.00	\$	34.50	Upload documents to the Monitor's website.
06/08/15		Niget Meakin Toni Vanderiaan	0.30 6.50	840.00 805,00	\$ \$	252.00 5,232.50	Emails and calls regarding status updates and open issues. Conference call with counsel to discuss form of order. Attendance at court. Collect website court materials. Emails with counsel. Calls to potential purchasers. Follow up on outstanding information. Planning update call with
08/09/15	29001477	Craig Munro	2.50	690,00	\$	1,725.00	N. Meskin. Review weekly disbursements. Follow up with S. Aubent regarding queries.
		-					Email exchange with G Karpel.
06/09/15	29001477	Toni Vanderlaan	6.20	805,00	\$	4,991.00	Calls and emails with Norton Rose Fulbright. Calls and emails with Thomton Grout Finnigan. Call with Goodmans, Review of Information for investigation. Review Notice to Creditors, Calls to interested parties.
06/10/15	29001477	Craig Munro	4,00	690,00	\$	2,760.00	Travel from Toronto to Vencouver, Review payroll and other disbursement requests. Review correspondence, Follow up with G. Karpel, Ernail update to N. Meakin, Review cash flow.
06/10/15	29001477	Tool Venderlaan	5.50	805.00	\$	4,427.5D	Continued review of information in respect of sales process. Calls with Thomton Grout Finnigan, Erwill correspondence with Norton Rose Fulbright.
06/11/15	29001477	Craig Munro	2.90	690.00	\$	2,001.00	Email with N. Meakin regarding anquiry from DJM, Review cash flow and variance report. Respond to email. Review variance report from G. Karpel. Review disbursements from S. Aubert. Review analysis of YOY and actual to budget for FY15.

Nelson Education Ltd. Schedule of Time Charges Way 29, 2015 to July 26, 2015

Date	invoice #	Name	Hours	Rate	V	Amount	Narradive
06/11/15	29001477	Toni Vanderlaan	4.30	805.QD	\$	3,461.50	Calls and follow up on review of sales process and assessment of rext steps.
06/12/15	29001477	Craig Munro	2.50	690.00	\$	1,725,00	Email exchange with T, Vanderlaan, Review cash flow variance analysis. Email exchange with G. Karpel. College to be presented as a second of a sec
06/12/15	29001477	Toni Vanderlaan	2.20	805.00	\$	1,771.00	Call with Norton Rose Fulbright and N. Meakin in respect of sales process. Review of materials provided. Emails and discussions with A&M. Call with J. Yozzo to review transactions and debt multiples.
06/15/15	29001513	Toni Vanderlaan	0.60	905.OD	\$	483.00	Review Notice to Creditors.
06/16/15	29001513	Craig Munro	2,40	690.0D	5	1,656,00	Review disbursement requests, Email S, Aubert regarding quaries, Compare disbursements with projection.
08/16/15	29001513	Nigel Meakin	0.50	840.00	\$	420.00	Attend costs and discussions.
06/16/15	29001513	Toni Venderlaan	2,50	805,00	\$	2,012.50	Call with G. Nordal regarding Cengage negotlations. Review of company information. Calls to interested parties. Prepare notes for report.
06/17/15	29001513	Craig Munro	2.80	690,60	\$	1,932.00	Oisbursement approval. Review variance analysis. Review disbursements. Email with S. Aubert regarding bonus payments.
06/18/15	29001513	Creig Munro	1.30	690.00	\$	897.00	Review and respond to email from interested parties.
06/18/15	29001513	Nigel Meskin	0.50	840.00	5	420.00	Call with interested parties, Update call, Review correspondence,
06/18/15	29001513	Toni Venderlaan	5.50	805.00	\$	4,427.50	Review of information, Summary of outstanding and follow up items, Email additional questions to A&M. Planning for session with Goodmans, Meeting with Goodmans Plan for report.
06/19/15	29001513	Nigel Meakin	0.50	840,00	\$	420.00	Call with counsel. Prepare for meeting with second lien lenders. Attend meeting with second
06/19/15	29001513	Toni Vanderlaan	4.50	805.00	\$	3,622,50	ien. Follow up on additional information resulting from requests by Second Liens. Review of company information.
06/22/15	29001513	Craig Munro	4.00	690,00	\$	2,760.00	Review backup for bonus payments. Email exchange with S Aubert. Review disbursement requests. Email update to N. Méakin and T. Vanderlaen.
06/22/15	29001513	Toni Vendarlaan	3,30	805,00	\$	2,656.50	Call with the company on revenue reporting, Calls with J. Miller of CDG. Call with TGF and second lien lenders. Follow up on various matters Update call with Norton Rose Fulloright.
08/23/15	29001513	Craig Munro	3.60	690.00	\$	2,484.00	Conference call with S Aubert regarding bonus calculation spreadsheets. Review weekly disbursements.
06/23/15	29001513	Toni Vanderlaan	2.00	805.00	\$	1,610.00	Follow up on various mallers. Call with R. Chadwick. Email exchange with counsel.
06/24/15	29001513	Craig Manna	1.30	690.00	\$	897.00	Review payroll and approve. Review other disbursement requests,
08/24/15	29001513	Toni Vanderlaan	2.50	805.00	\$	2,012.50	Call with counsel to bondholders. Review draft report. Set up Board of Directors call.
06/25/15	29001513	Craig Munro	2.70	690.00	\$	1,863,00	Review KERP agreements, Emails with N. Meakin and T. Vanderlaan regerding the same, Review GST and other disbursement requests.
06/25/15	29001513	Toni Vanderlaan	8,00	805,00	\$	4,830.00	Review of legal and company materials, Plan draft report,
06/26/15	29001513	Craig Munro	2.50	690,00	\$	1,725.00	Review weekly variance analysis. Email update with T, Vanderlaan and N, Meskin. Email to G. Karpel regarding report timing. Call with G. Karpel regarding same. Email regarding outstanding fee estimates.
06/26/15	29001513	Toni Vanderlaan	4.00	805.00	\$	3,220.00	Follow up emails and calls regarding various matters. Draft report. Cell with G. Nordal to provide status update. Correspondence with counsel.
08/29/15	29001513	Craig Munro	2.00	690.00	\$	1,380.00	Review KERP disbursement request, Email and call with G. Karpet regarding cash flow period. Email with G. Nordst, Email regarding fee status.
06/29/15	29001513	Nigel Meakin	4.00	840,00	\$	3,360.00	Preparation for and attendance in court, Report considerations. Call with director. Call to company, Review correspondence,
06/29/15	29001513	Toni Vanderlaan	9.00	805.00	\$	7,245.00	Call with R. Dunn, Review of Motion Materials and company reports. Correspondence regarding the same, Draft report, Emails with counsel. Update on scheduling, Call with J, Miller of CDG.
06/30/15	29001513	Craig Munro	2.20	690.00	\$	1,518.00	Emails regarding report timing and cash flow, Email with G. Karpel. Emails with N. Meakin and T. Vanderlaan regarding the same. Review disbursement requests.
06/30/15	29001513	Nigel Meakin	1.00	840.00	\$	840.00	Calls and discussions. Review emails.
06/30/15	29001513	Toni Vanderlaan	10.50	805.00	\$	8,452.50	Confirmation of findings and drafting of report.
07/01/15	29001541	Toni Vanderlaan	6.30	805.00	\$	5,071.50	Draft report.
07/02/15	29001541	Craig Munro	0.90	690,00	\$	621.00	Follow up with Goodmans regarding report information. Email G, Karpel regarding cash flow forecast.
07/02/15	29001541	Nigel Meakin	6.50	840.00	\$	5,460.00	Settlement meeting, Report review.
07/02/15	29001541	Toni Vanderlaen	3,50	805.00	\$	2,817.50	Edits to draft report. Review tables and data,

Nelson Education Ltd. Schedule of Time Charges May 29, 2015 to July 26, 2015

Date	Invoice #	Name	Hours	Rate		Amount	Namative
					•		Review variance analysis. Email exchange with G. Kerpel regarding queries,
D7/03/15		Craig Munro	2,50	690,00	\$	1,725.0D	Draft report section for actual versus forecasted cash flow,
07/03/15		Nigel Meakin	9,50	840.00	\$	7,980.00	Review report and related matters. Attend various casa. Review cash flow forecast, Email queries to G. Karpet, Email N. Meskin
07/04/15	29001541	Craig Munro	2.40	690.00	Ş	1,656.00	regarding report.
07/05/15	29001541	Craig Munro	2.00	690.00	\$	1,380.00	Review draft report and provide comments, information requests for report.
07/05/15	29001541	Nige! Meakin	8.00	840.00	\$	5,040.00	Review report and retaled matters
07/05/15	29001541	Toni Vanderlann	3.50	805.00	\$	2,817.50	Edits to draft report tables. Attend calls with N. Meakin,
07/06/15		Craig Munro	1.30	690.00	\$	897.00	Review revised report.
07/06/15		Nigel Meakin	6.00	840,00	5	5,040.00	Cells and discussions. Review report. Email correspondence and comments on updated report. Updates to
07/06/15		Toni Vanderlaan	3.50	805.00	S	2,817.50	schedules. Call with N. Meakin to review.
07 <i>1</i> 07/15 07/07/15	29001541 29001541	Craig Munro Nigel Meakin	0,90 00.8	690.00 840.00	\$ \$	621.00 2,520.00	Review disbursement requests. Cash flow review. Calls and discussions, Review report.
07/07/15		Toni Vanderlaan	1,60	805,00	5	1,288,00	Updates and review of comments in respect of report. Call with Goodmans
47/4//13	2000 104 1	Inter Adimenative	1,00	000,000	•	1,200,00	regarding report.
07/08/15	29001541	Craig Munro	4,10	690.00	\$	2,829.00	Review payroll. Review cash flow farecast to Oct 30, Email G, Karpel queries. Review variance analysis and email query to G, Karpel,
07/08/15	29001541	Nigel Meakin	2.00	840.00	\$	1,680.00	Calls and discussions. Review report.
07/08/15	29001541	Toni Vanderlaan	0.80	805,00	\$	844.00	Finalize second report.
07/09/15	29001541	Craig Munro	1,70	690,00	\$	1,173.00	Review dispursement requests, Call with G. Karpel regarding variance analysis.
07/10/15	29001541	Craig Munro	06,0	690,00	\$	207.00	Review disbursement requests. Follow up with G. Karpel regarding sales farecast.
07/13/15	29001541	Craig Munro	2.70	690.00	\$	1,863.00	Review cash flow statement to Oct 30, Review sales forecast. Call with C. Kroach to review sales forecast. Review cash disbursements.
07/13/15	29001541	Toni Vanderlaan	1.20	805.00	\$	966.00	Review of legal correspondence,
07/14/15	29001541	Craig Munro	2.90	690,00	\$	2,001.00	Review disbursement requests. Review cash flow forecast.
07/15/15	29001641	Craig Munro	0.90	690.00	\$	621.00	Review disbursement requests. Email update, Cash flow forecast review.
07/16/15	29001541	Graig Munro	5,90	690.00	\$	4,071.00	Review disbursements. Compare to prior forecasts. Email to C. Kroach regarding queries. Emails regarding sales forecast. Review weekly variance report. Call with C Kroach, Email to N, Meakin.
07/17/15	29001541	Craig Munro	2.60	690,00	\$	1,794.00	Review support for DSO. Review forecast model. Call with C. Kroach regarding forecast and questions on model.
07/20/15	29001546	Craig Munro	3,30	690.00	\$	2,277.00	Reviewed updated cash flow to Oct 30. Emails with N. Meakin regarding the same. Review disbursement requests. Discussions with C. Krosch regarding cash flow and bridge,
07/21/15	20283	Craig Munro	3,60	690.0D	\$	2,484.00	Review disbursement requests. Review Oct 30 cash flow and bridge.
07/22/15	20283	Craig Munro	1.60	690.00	\$	1,104,00	Review disbursement requests. Review payroll register for disbursement. Review Oct 30 cash flow.
07/22/15	18441	Linda Kelly	0.20	115.00	\$	23.00	Uploaded documents to the Monitor's website.
07/23/15	20283	Craig Munto	3,90	690.00	\$	2,691.00	Prepare cash flow bridge. Review variance analysis. Review disbursement requests, Review Oct 30 cash flow.
07/24/15	20283	Craig Munro	2,80	690.00	\$	1,932.00	Prepare bridge between report and cash flow forecast. Review week 3 variance analysis. Email to C. Kroach regarding the same.
TOTAL			332.60		-	261,684.60	

Court File No.: CV-15-10961-00CL

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

Proceeding Commenced at Toronto

AFFIDAVIT OF NIGEL MEAKIN Sworn August 4, 2015

Norton Rose Fulbright Canada LLP Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA Orestes Pasparakis LSUC# 36851T
Tel: (416) 216-4815
Email:Orestes.Pasparakis@nortonrosefulbright.com

Evan Cobb LSUC #:55787N Tel: (416) 216-1929 Email: Evan.Cobb@nortonrosefulbright.com

Fax: (416) 216-3930

Lawyers for FTI Consulting Canada Inc. in its capacity as Monitor

Appendix C

Affidavit of Orestes Pasparakis

Court File No.: CV-15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

Applicants

AFFIDAVIT OF ORESTES PASPARAKIS (sworn August 4, 2015)

- I, ORESTES PASPARAKIS, of the City of Toronto, in the Province of Ontario, MAKE OATH AND SAY:
- 1. I am a partner with the law firm of Norton Rose Fulbright Canada LLP ("Norton Rose"), counsel to FTI Consulting Canada Inc., in its capacity as Court-appointed Monitor of Nelson Education Ltd. and Nelson Education Holdings Ltd., and as such, have knowledge of the matters herein deposed to.
- 2. I hereby confirm that attached as Exhibit "A" hereto is a list of the accounts of Norton Rose for the periods indicated.
- 3. Attached as Exhibit "B" hereto is a summary of additional information with respect to our accounts, indicating all members of Norton Rose who worked on this matter for the period indicated, their year of call to the Bar (where applicable), their rates, and the aggregate blended rate. I confirm that the list represents an accurate summary of such information.
- 4. Attached as Exhibit "C" to this my affidavit are true copies of the accounts of Norton Rose for the above-noted periods. I confirm that these accounts accurately reflect the

services provided by Norton Rose in this matter for these periods and the fees and disbursements claimed by it for these periods.

SWORN BEFORE ME at the City of Toronto, on August 4, 2015.

Commissioner for taking Oaths

Orestes Pasparakis

EXHIBIT "A"

List of Accounts of Norton Rose

<u>Fees</u>	Costs	<u>HST/GST</u>	<u>Total</u>
\$88,464.50	\$213.97	\$11,528.20	\$100,206.67
\$15,242.00	\$52.24	\$1,988.25	\$17,282.49
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	\$88,464.50	\$88,464.50 \$213.97	\$88,464.50 \$213.97 \$11,528.20

This is Exhibit	"A"_	referred	to in the
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EXHIBIT "B"

Blended Rate Table for Norton Rose

Name	Year of Call (if applicable)	Billing Rate 2015	Number of Hours worked	Total Dollar Amount Billed
Tony Reyes	1988	\$1000.00	0.2	\$200.00
Karen Galpern	1993	\$855.00	10.5	\$8,977.50
Orestes Pasparakis	1995	\$1025.00	56.00	\$57,400.00
Robin Penslar	N/A	\$480.00	7.5	\$3,600.00
Evan Cobb	2008	\$495.00	40.2	\$19,899.00
Alex Schmitt	2013	\$340.00	39.5	\$13,430.00
Robert Corbeil	Student	\$200.00	1.0	\$200.00
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Summary of Aggregate Fees and Disbursements (excluding unbilled additional fees and costs):

Fees:	\$103,706.50
Disbursements:	\$266.21
GST/HST:	\$13,516.45
Total: (including GST/HST)	117,489.16

Blended Rate: (excluding Disbursements and GST)	
\$ 103,706.50 ÷ 154.9 =	<u>\$669.51</u>



INVOICE

Invoice Number:

1506146

Date:

July 21, 2015

Barristers & Solicitors / Patent & Trade-mark Agents

Norton Rose Fulbright Canada LLP

Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84

Toronto, Ontario M5J 2Z4 CANADA

FTI CONSULTING CANADA INC. AS COURT

APPOINTED MONITOR IN THE

CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

TD South Tower

79 Wellington Street West Toronto Ontario M5K 1G8

Attention:

Nigel Meakin

Senior Managing Director

T: +1 416.216,4000 F: +1 416,216,3930 nortonrosefulbright.com

Client:

FTI CONSULTING CANADA INC. AS COURT APPOINTED,

MONITOR IN THE CCAA PROCEEDINGS OF NELSON

EDUCATION LTD.

Matter No:

01029574-0001

A COMMISSIONER, ETC. GST: R111340006

... referred to in the

RE:

Nelson Education Ltd. CCAA Proceedings

For professional service ending June 30, 2015.	ces rendered and disbursements incurred for the period	
FEES		88,464.50
DISBURSEMENTS	S (Taxable)	213.97
DISBURSEMENTS	S (Non Taxable)	0.00
	NET	88,678.47
HST	,	11,528,20
	TOTAL FOR THIS INVOICE IN CANADIAN DOLLARS	\$100,206.67

Please note that interest at the rate of 1.3% per annum may be charged on any invoice that is not paid in full within 30 days from the date on which it was issued,

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

RE:

Nelson Education Ltd. CCAA Proceedings

FEE DETAIL

	•	
Date	Timekeeper	Description
1/6/15	Alexander J. Schmitt	Collecting and reviewing all court materials filed to date, together with particular items in data room relating to sale process. Various emails relating to transfer of existing file and documents.
1/6/15	Orestes Pasparakis	Meetings and reviewing documents.
1/6/15	Evan Cobb	Reviewing documents in respect of Nelson Education CCAA Application. Introductory meeting with FTI. Reviewing opinions prepared by Davies regarding First Lien and Second Lien security. Meeting with counsel to Nelson Education.
2/6/15	Alexander J. Schmitt	Continuing to review court file and documentats, as well as data room documentation regarding sale process.
2/6/15	Orestes Pasparakis	Meeting through the day. Reviewing Sale and Investment Solicitation Process and order.
2/6/15	Evan Cobb	Calls and meetings with counsel to RBC, counsel to the First Lien Steering Committee, and Alvarez and Marsal. Reviewing A&R Initial Order and draft Affidavit of G. Nordal, Commenting on same. Calls with counsel to Nelson Education on same. Commencing review of SISP documents provided by Alvarez & Marsal.
2/6/15	Karen Galpern	
3/6/15	Orestes Pasparakis	Addressing various issues and emails. Telephone calls and reviewing report.
3/6/15	Alexander J. Schmitt	Beginning research on
3/6/15	Karen Galpern	
3/6/15	Evan Cobb	Conference calls regarding form of A&R Initial Order. Reviewing and summarizing board minutes. Reviewing draft of First Report.

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

RE:

Nelson Education Ltd. CCAA Proceedings

Date	Timekeeper	Description
4/6/15	Tony Reyes	Office consultation with E. Cobb regarding opinion issues.
4/6/15	Robin Penslar Levin	
4/6/15	Karen Galpern	
4/6/15	Alexander J. Schmitt	
4/6/15	Evan Cobb	Finalizing and serving First Report of Monitor. Reviewing SISP documents. Reviewing research on
4/6/15	Orestes Pasparakis	Telephone calls and emails through the day.
5/6/15	Evan Cobb	Various email correspondence regarding stay extension motion. Email correspondence regarding Cash Management Charge. Reviewing SISP summary materials provided by Goodmans.
5/6/15	Robert Corbeil	Served documents to opposing counsel and filed Monitor's Report with the Federal Court for E. Cobb.
7/6/15	Orestes Pasparakis	Working on court issues.
8/6/15	Orestes Pasparakis	Attending court and emails regarding status and next steps.
8/6/15	Evan Cobb	Conference call to finalize A&R Initial Order. Attending at motion regarding A&R Initial Order.
9/6/15	Alexander J. Schmitt	
9/6/15	Orestes Pasparakis	Calls with various stakeholders and client. Reviewing materials and advising client.
9/6/15	Evan Cobb	Reviewing and commenting on newspaper notice. Various email and telephone correspondence. Conference call with RBC and counsel to RBC.
10/6/15	Orestes Pasparakis	Follow-up with clients and various stakeholders.

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

RE: Nelson Education Ltd. CCAA Proceedings

Date	Timekeeper	Description
10/6/15	Evan Cobb	Preparing memorandum on analysis of sale process matters and RBC concerns.
10/6/15	Alexander J. Schmitt	
11/6/15	Orestes Pasparakis	Emails and calls. Reviewing documents.
11/6/15	Alexander J. Schmitt	
11/6/15	Evan Cobb	Reviewing updated disclosures on company website. Considering response to inbound calls from potential purchasers. Finalizing framework memo and circulating to FTI.
12/6/15	Orestes Pasparakis	Calls with D.J. Miller. Follow-up on issues.
12/6/15	Alexander J. Schmitt	
13/6/15	Alexander J. Schmitt	
14/6/15	Alexander J. Schmitt	
15/6/15	Orestes Pasparakis	Follow-up on status.
16/6/15	Evan Cobb	Confirming court availability.
17/6/15	Orestes Pasparakis	Calls regarding next steps. Drafting emails.
18/6/15	Evan Cobb	Meetings with FTI and counsel to Nelson.
18/6/15	Orestes Pasparakis	Meeting with the Monitor and Stakeholders.
18/6/15	Alexander J. Schmitt	
19/6/15	Evan Cobb	Meetings with FTI, RBC and various advisors to RBC regarding sales process and other restructuring matters.
19/6/15	Orestes Pasparakis	Meeting with stakeholders. Calls with stakeholders.
22/6/15	Orestes Pasparakis	Preparing for and meeting with clients and all notes.
24/6/15	Orestes Pasparakis	Calls regarding next steps.

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

RE:

Nelson Education Ltd. CCAA Proceedings

Date	Timekeeper	Description	
25/6/15	Orestes Pasparakis	Follow-up with stakeholders.	
26/6/15	Orestes Pasparakis	Several calls regarding status and next steps.	
28/6/15	Evan Cobb	Reviewing Shareholder and Registration Rights Agreement. Considering same.	
29/6/15	Orestes Pasparakis	Preparing for and attending at Court. Numerous emails.	
30/6/15	Örestes Pasparakis	Follow up with various parties on status. TOTAL FEES CAD \$88,46	4.50
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DISBUR	SEMENTS	- TAXABLE
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WestlaweCarswell computer assisted legal		176.33
Copies		3.00
External DB Search/Quicklaw		34.64
	TOTAL	CAD \$213.97

INVOICE

Invoice Number:

1508437

Date:

July 28, 2015

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE

CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

TD South Tower

79 Wellington Street West Toronto Ontario M5K 1G8

Attention:

Nigel Meakin

Senior Managing Director

Client:

FTI CONSULTING CANADA INC. AS COURT APPOINTED

MONITOR IN THE CCAA PROCEEDINGS OF NELSON

EDUCATION LTD.

Matter No:

01029574-0001

GST: R111340006

Barristers & Solicitors / Patent & Trade-mark Agents

Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA

Norton Rose Fulbright Canada LLP

T: +1 416,216,4000

F: +1 416.216.3930 nortonrosefulbright.com

RE:

Nelson Education Ltd. CCAA Proceedings

For professional services rendered and disbursements incurred for the period ending July 24, 2015.	
FEES	15,242.00
DISBURSEMENTS (Taxable)	52.24
DISBURSEMENTS (Non Taxable)	0.00
NET	15,294.24
HST	1,988.25
TOTAL FOR THIS INVOICE IN CANADIAN DOLLARS	\$17,282.49

Please note that interest at the rate of 1.3% per annum may be charged on any invoice that is not paid in full within 30 days from the date on which it was issued.

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

RE:

Nelson Education Ltd. CCAA Proceedings

FEE DETAIL

Date	Timekeeper	Description	
2/7/15	Evan Cobb	Call with Bennett Jones and Goodmans regarding ancillary Approval and Vesting Order provisions as well as Stockholder and Registration Rights Agreement.	
2/7/15	Orestes Pasparakis	Meeting with lien holders.	
4/7/15	Evan Cobb	Reviewing and commenting on Second Report. Reviewing Asset Purchase Agreement in connection with same. Various email correspondence.	
4/7/15	Orestes Pasparakis	Comments on report.	
5/7/15	Orestes Pasparakis	Revising report.	
6/7/15	Orestes Pasparakis	Reviewing comments.	
7/7/15	Orestes Pasparakis	Reviewing report.	
7/7/15	Evan Cobb	Conference call with Goodmans. Reviewing changes to Monitor's Report. Reviewing Supplemental Support Agreement.	
8/7/15	Evan Cobb	Finalizing Report. Attending to Service of Report, Conference call regarding ancillary relief in Approval and Vesting Order.	
8/7/15	Orestes Pasparakis	Follow-up on various issues.	
10/7/15	Orestes Pasparakis	Follow-up on CCAA issues and stakeholders.	
16/7/15	Orestes Pasparakis	Follow-up on status.	
22/7/15	Orestės Pasparakis	Follow-up on discussions and next steps. Reviewing materials.	
23/7/15	Orestes Pasparakis	Follow-up on developments. Discussion with clients.	
23/7/15	Evan Cobb	Call with K. Mahar. Reviewing materials responding to Sale Approval Motion.	
24/7/15	Evan Cobb	Attending at meeting with Bennett Jones, Goodmans and Thornton Grout Finnigan regarding litigation matters. Emails regarding same. TOTAL FEES CAD \$15,242.00	

FTI CONSULTING CANADA INC. AS COURT APPOINTED MONITOR IN THE CCAA PROCEEDINGS OF NELSON EDUCATION LTD.

01029574-0001

RE:

Nelson Education Ltd. CCAA Proceedings

DISBURSEMENTS - TAXABLE

Copies Meals-restaurants (Canada) 13.00

TOTAL

39.24 **CAD \$52.24**

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IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

Court File No. CV-15-10961-00CL

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

Proceeding commenced at Toronto

AFFIDAVIT OF ORESTES PASPARAKIS (sworn August 4, 2015)

Norton Rose Fulbright Canada LLP Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA

Orestes Pasparakis LSUC# 36851T Tel: (416) 216-4815 Email: D. 10.1 O. 10.1 O. 10.4.

Orestes. Pasparakis@nortonrosefulbright.com

Evan Cobb LSUC#: 55787N Tel: (416) 216-1929 Fax: (416) 216-3930

Lawyers for the Monitor, FTI Consulting Canada Inc. IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

Court File No. CV-15-10961-00CL

Proceeding commenced at Toronto

THIRD REPORT OF THE MONITOR

Norton Rose Fulbright Canada LLP Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA

Orestes Pasparakis LSUC# 36851T
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Evan Cobb LSUC #:55787N

Evan Cobb LSUC #:3: Tel: (416) 216-1929

Email: Evan.Cobb@nortonrosefulbright.com

Fax: (416) 216-3930

Lawyers for FTI Consulting Canada Inc., in its capacity as court-appointed Monitor

Court File No.: CV-15-10961-00CL

ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

THE HONOURABLE)	THURSDAY, THE 13 TH DAY
)	
MR. JUSTICE NEWBOULD)	OF AUGUST, 2015

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

Applicants

ORDER (Fees and Activity Approval)

THIS MOTION, made by FTI Consulting Canada Inc., in its capacity as Monitor (in such capacity, the "Monitor") of Nelson Education Ltd. and Nelson Education Holdings Ltd., pursuant to the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended, for an Order:

- approving the First Report of the Monitor, dated June 4, 2015, the Second Report of the Monitor dated July 8, 2015, and the Third Report of the Monitor (the "Third Report"), dated August 4, 2015 (collectively, the "Reports");
- 2. approving the activities of the Monitor as described in the Reports; and
- approving the fees and disbursements of the Monitor, including those of its counsel, Norton Rose Fulbright Canada LLP ("Norton Rose"), for the periods set out in the Fee Affidavits (defined below),

was heard this day at 330 University Avenue, Toronto, Ontario.

ON READING the Reports, the affidavit of Nigel D. Meakin sworn August 4, 2015 (the "Meakin Affidavit") and the affidavit of Orestes Pasparakis sworn August 4, 2015 (the "Pasparakis Affidavit" and, together with the Meakin Affidavit, the "Fee Affidavits"), and on hearing the submissions of counsel for the Monitor and those other parties present, no one appearing for any other person on the service list, although properly served as appears from the affidavit of • sworn •, filed;

MONITOR'S REPORTS AND ACTIVITIES

1. THIS COURT ORDERS that the Reports and the activities of the Monitor, as set out in the Reports, are hereby approved.

FEES AND DISBURSEMENTS

2. THIS COURT ORDERS that the fees and disbursements of the Monitor and of Norton Rose for the periods set out in the Fee Affidavits be and are hereby approved.

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C.

1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

ONTARIO SUPERIOR COURT OF JUSTICE COMMERCIAL LIST

Proceeding commenced at Toronto

ORDER (Fees and Activity Approval)

Norton Rose Fulbright Canada LLP

Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA

Orestes Pasparakis LSUC# 36851T

Tel: (416) 216-4815

Email:

Orestes. Pasparakis@nortonrosefulbright.com

Evan Cobb LSUC#: 55787N

Tel: (416) 216-1929

Email: Evan.Cobb@nortonrosefulbright.com

Fax: (416) 216-3930

Lawyers for the Monitor,

FTI Consulting Canada Inc.

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IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF NELSON EDUCATION LTD. AND NELSON EDUCATION HOLDINGS LTD.

SUPERIOR COURT OF JUSTICE COMMERCIAL LIST ONTARIO

Proceeding commenced at Toronto

(Returnable August 13, 2015) **MOTION RECORD**

Norton Rose Fulbright Canada LLP

Royal Bank Plaza, South Tower, Suite 3800 200 Bay Street, P.O. Box 84 Toronto, Ontario M5J 2Z4 CANADA

Orestes Pasparakis LSUC# 36851T Tel: (416) 216-4815

Email:

Orestes. Pasparakis@nortonrosefulbright.com

Evan Cobb LSUC #:55787N

Tel: (416) 216-1929

Email: Evan.Cobb@nortonrosefulbright.com

Fax: (416) 216-3930

FTI Consulting Canada Inc. Lawyers for the Monitor,